# REQUEST FOR PROPOSALS FOR OPERATING 'CONTACT CENTERS' OF UIDAI

# Unique Identification Authority of India

Planning Commission, Govt. of India 9<sup>th</sup> Floor, Tower I Jeevan Bharati Building Connaught Circus New Delhi 110001

17<sup>th</sup> September, 2013

F.No. 14014/21/2013-Logistics

# **SECTION-I**

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#### **SECTION-I**

# INVITATION TO OFFER AND INTRODUCTION

# PART-I: INVITATION TO OFFER:

- 1. The Director General, UIDAI on behalf of the President of India invites proposals from reputed and reliable service providers including rural BPOs for "Operating Contact Center for UIDAI" on pre-approved rates and terms and conditions of this Request for Proposals(RFP).
- 2. The Request for Proposal consists of 5 Sections as mentioned below:

Section I. Invitation to offer and Introduction

Section II. Instructions to Service Providers

Section III. Scope of Work, Deliverables and SLAs

Section IV. Conditions of Contract

Section V. Annexures

- 3. The response to the RFP should to be submitted on or before the date specified in the schedule for RFP below at the address for communication given in this section.
- 4. The UIDAI reserves the right to reject any or all the offers in whole or part, prior to signing of the Contract, without assigning any reasons.
- 5. This "Invitation to offer" is non-transferable under any circumstances.
- 6. Schedule for RFP:

S.No.	Activity	Date
1.	Date of issue of the RFP	17.09.2013
2.	Pre-offer conference (11.30 hrs)	24.09.2013
3.	Last date for submission of written Queries	27.09.2013
4.	Date for issue of clarifications	08.10.2013
5.	Last date for submission of offers (15.00 hrs.)	22.10.2013
6.	Opening of pre-qualification sheets (15.30 hrs.)	22.10.2013
7.	Offer Evaluation Starts	23.10.2013

# 7. Address for Communication:

Assistant Director General (Logistics)

Unique Identification Authority of India

9th Floor, Tower - I, Jeevan Bharati Building,

Connaught Circus, New Delhi - 110 001

8. Offer and other supporting documents should be submitted in sealed envelopes, EMD and Tender Fee, as per the procedure defined in Part-V of Section-II must be submitted not later than the date and time specified in Schedule for RFP.

# **PART-II: INTRODUCTION:**

- 1. The Unique Identification Authority of India (UIDAI) has been established by the Government of India in January 2009, as an attached office to the Planning Commission. The mandate of the Authority is to issue a unique identification number (called Aadhaar or UID) to all Indian residents that is: (a) robust enough to eliminate duplicate and fake identities, and (b) can be verified and authenticated in an easy, cost-effective manner.
- 2. The timing of this ambitious initiative coincides with the increased focus of the Govt. of India on social inclusion and development through massive investments in various social sector programs, and transformation in public services delivery through e-Governance programs. The UID has been envisioned as a means for residents to easily and effectively establish their identity, to any agency, anywhere in the country, without having to repeatedly produce identity documentation to agencies. More details on **UIDAI** and the strategy overview can be found on the website: http://www.uidai.gov.in
- 3. In this context, the UIDAI is collecting the demographic and Biometric data of residents of India. After de-duplication, it issues a Unique Identification Number to the resident, which is a 12 digit random number. UID number is being delivered to the residents in the form of a laminated letter through post. Various Central Government Departments, State Governments and Financial Institutions like Banks and LIC have been partnered as 'Registrars' and are collecting the data with the help of Enrollment Agencies across the country.
- 4. In order to manage all queries and grievances during the enrolment and post-enrolment stages and to serve as a central point of contact to the Residents and all other partners of UIDAI, the concept of a 'Contact Center' was envisaged.
- 5. An RFP was floated last year i.e., 2012 to select two Service Providers for operating "Contact Centers" of UIDAI. Presently, Tata Business Support Services Ltd. is providing services as "Contact Center". Due to increase in call volume and addition of various services to the Residents, proposals from reliable and reputed service providers including Rural BPOs are being invited through this RFP. It is envisaged to engage two 'Service Provider/s' as per requirement for the Contact Center services as well as 2 (two) 'Reserve Service Providers' who may be inducted if the requirement increases. UIDAI may review requirement at any stage. The selection will be done as per work allocation and selection criteria specified in the Section II of this RFP. CRM/IVRS system is being provided and managed by UIDAI. The Service Providers are required to accept offers on the pre-approved terms and conditions and rates given herein in this document. For details Section-III of

the RFP may be referred to.

# PART-III: GLOSSARY AND ACRONYMS:

# A. Glossary of Terms

- 1. **AADHAAR** Unique Identification number (UID) issued to an individual by UIDAI.
- 2. **Authority** Unique Identification Authority of India (UIDAI).
- 3. **Resident** Normal resident of India.
- 4. **Enrolment** Refers to the exercise of collection of demographic data after verification, collection of biometrics, and the allocation of the UID number after de-duplication.
- 5. **Biometric Data** Refers to the facial image, iris scan and fingerprints collected by the Registrar from the enrollees based on the standards prescribed by the UIDAI and by following the process laid down for the purpose.
- 6. **De-duplication** The process of using the Demographic and Biometric data collected from an enrollee to check against existing Aadhaar data so as to avoid duplicate enrolments.
- 7. **Demographic Data** Refers to the personal information collected or verified by the Registrar based on the data fields prescribed by the UIDAI and by following the process laid down for the purpose.

# B. Acronyms

- 1. **UIDAI** Unique Identification Authority of India.
- 2. **CIDR** Central Identity Data Repository
- 3. **EID** Enrolment Identification Number
- 4. **GoI** Government of India
- 5. **PoC** Proof of Concept
- 6. **AUA** Authentication User Agency
- 7. **ASA** Authentication Service Agency
- 8. **SoW** Scope of Work
- 9. **UID** Unique Identification Number.
- 10. **SLA -** Service Level Agreement
- 11. **KPI** Key Performance Indicators

## **SECTION-II**

# INSTRUCTIONS TO SERVICE PROVIDERS

# **PART-I: GENERAL:**

#### **Definitions**

- (a) "Purchaser" means the Unique Identification Authority of India (UIDAI) with which the selected Service Provider signs the Contract for the Services.
- (b) "Service Provider" means any entity that may provide or provides the Services to the Purchaser under the Contract.
- (c) Rural Business Process Outsourcing (BPO) means a service provider in existence for the last three years with 100 production seats or more, having annual turnover of Rs.5 crores or more, should be able to handle a set at least 4 regional languages as indicate in the SoW(Section-III) including Hindi and English or more as given in Section-III of this RFP and should have an 100% expansion capacity of seats.
- (d) "Offer" means the Technical Proposal consisting of documents as stipulated in this RFP.
- (e) "Instructions to Service Providers" (Section II of the RFP) means the document which provides interested Service Providers with all information needed to prepare their offers. This document also details out the eligibility criteria and process for the selection of the Service Provider.
- (f) "Scope of Work" (SoW) means the Section III of the RFP which explains the objectives, scope of work, activities, tasks to be performed, respective responsibilities of the Purchaser and the Service Provider. It also includes the Service Level Agreement (SLA).
- (g) "Standard Contract" means the Annexure-III of the RFP which provides the standard contract agreement to be signed between the Purchaser and the selected Service Provider.
- (h) "Confidential Information" means any

information disclosed to or by any Party to this Contract and includes any information in relation to the Parties, a third party including any such information that may come to the knowledge of the Parties hereto/Service Provider's team by virtue of this Contract that:

- (i) is by its nature confidential or by the circumstances in which it is disclosed confidential and/or
- (ii) is designated by the disclosing Party as confidential or identified in terms connoting its confidentiality;

but does not include information which is or becomes public knowledge other than by a breach of this Contract.

- (i) "Contact Center Firm" means the Firm with whom the order has been placed for providing Services as specified in this document and shall be deemed to include the CCF's successors, representatives (approved by the Purchaser), heirs, executors, administrators and permitted assigns, as the case may be, unless excluded by the terms of the Contract.
- (j) "CCF's (Contact Center Firm's) Team" means the successful Service Provider who has to provide services to UIDAI under the scope of this document. This definition shall also include any and/or all of the employees of Service Provider, their authorised agents and representatives and approved sub-contractors or other personnel employed or engaged either directly or indirectly by the CCF for the purposes of the Contract.
- (k) "Sub-Contractor" means any person or persons or firm/company or their legal representatives, successors, assignees to which part of contract has been subletted by the successful Service Provider after necessary consent of UIDAI.
- (l) "Site" means the facilities approved by UIDAI for the purposes of the Contract wherein the operations/services as specified in the 'Scope of Work' are to be provided/carried out.
- (m) "Reserve Service Provider" means the Service Provider who is selected as per the process

		prescribed in Part IV of Section II- 'Selection Process' and declared as such by UIDAI.
1. General	1.1	All the provisions listed out in the Request for Proposal (RFP) issued by the UIDAI shall be binding upon the participating Service Providers.
	1.2	The UIDAI will select Service providers, in accordance with the method of selection as detailed in Part-IV of Section-II "Selection Process".
	1.3	The detailed scope of the assignment/ job has been described in the Scope of Work in Section III of RFP.
	1.4	The date, time and address for submission of the offer have been given in the Schedule for RFP at Part-1 of Section -1 of RFP.
	1.5	Interested Service Providers are invited to submit the documents for Pre-Qualification and Technical evaluation, strictly as per Part V of Section II -"Offer Preparation and document Checklist".
	1.6	The Purchaser is not bound to accept any or all the offers, and reserves the right to annul the selection process at any time prior to award of Contract, without thereby incurring any liability to the Service Providers.
Only one offer	1.7	A Service Provider shall submit only one offer. If a Service Provider submits in more than one offer, such offers shall be disqualified.
Offer Validity	1.8	The Part II of Section-II 'Data Sheet' indicates how long Service Providers' offer must remain valid after the submission date.
Consortium	1.9	Offers received from Consortiums will not be considered. Such offers shall be termed as 'invalid'
Tenure of Contract	1.10	The tenure of the Contract shall be as specified in 'Data Sheet' at Part-II of Section-II and in SCC.
	1.11	Extension of the contract: The contract may be extended as specified in 'Data Sheet' at Part –II

	of Section-II.
	1.12 Termination of the contract: Notwithstanding the allocation of the volume of work during the Contract period and/or tenure of Contract, the UIDAI, without prejudice or liability, reserves the right to terminate the contract.
2. Clarification and Amendment of the RFP Document	2.1 Service Providers may request a clarification in the RFP document up to the number of days indicated in 'Schedule for RFP', before the offer submission date. Any request for clarification must be sent in writing, or by standard electronic means to the Purchaser's address indicated in Part I of Section-I.
	2.2 At any time, before the submission of offers, the Purchaser may amend the RFP by issuing an addendum/ corrigendum in writing or by standard electronic means. The addendum/ corrigendum shall be sent to all participating Service Providers and will be binding on them.
3. Earnest Money Deposit (EMD)	3.1 Earnest Money Deposit:  I. An EMD of the value as specified in the 'Data Sheet' may be deposited in the form of Demand Draft drawn in favour of "PAO, UIDAI, New Delhi" payable at New Delhi.
	II. EMD in the form of Bank Guarantee will also be accepted. The Bank guarantee may be addressed to the 'Assistant Director General' Unique Identification Authority of India, 9th Floor, Tower-1, Jeevan Bharati Building, New Delhi-110001. The Bank Guarantee should be valid for minimum 90 days.
	III. Offer not accompanied by EMD shall be rejected as non- responsive.
	IV. No interest shall be payable by the Purchaser for the sum deposited as Earnest Money Deposit.
	V. The EMD of the unsuccessful Service Providers as well as of 'Reserve Service Providers' would be returned back within 45 days of signing of the contract.
4. Forfeiture of	The EMD shall be forfeited by the Purchaser in the

# **EMD** following events: I. If offer is withdrawn during the validity period or any extension agreed by the Service Provider thereof. If the offer is varied or modified in II. manner not acceptable to the Purchaser after opening of Technical Proposal during the validity period or any extension thereof. III. If the Service Provider tries to influence the evaluation process. If the selected 'Service Provider chose to IV. withdraw the offer before the finalization process. 5. Tender Fees The RFP is available to be downloaded online, free of cost. However at the time of submission of RFP, Service Providers are required to pay the amount as specified in the 'Data Sheet' towards Offer Fees in the form of Demand Draft drawn in favour of "PAO, UIDAI, New Delhi" payable at New Delhi. This RFP Fees should be clearly marked "Offer Fee" and included along with the Application in a separate cover. The fee thus submitted is Non-Refundable. 6. Performance The selected Service Provider shall be required to Bank furnish a Performance Bank Guarantee equivalent to Guarantee 5% of the assessed project value of the contract, in proportion to the volume of the work, in the form of an unconditional and irrevocable Bank Guarantee from a scheduled commercial bank in India in favour of 'Unique Identification Authority of India' for the entire period of contract with additional 90 days claim period. The Bank Guarantee must be submitted after award of contract but before signing of contract. The successful Service Provider has to renew the Bank Guarantee on same terms and conditions for the period up to contract including period, any. Performance Bank extension if Guarantee would be returned only after successful completion of tasks assigned to them and only after adjusting/recovering any dues recoverable/ payable from/ by the Service Provider on any account under the contract. On submission of this Performance Bank Guarantee and after signing of the contract, the demand

7. Performance Bank Guarantee by Reserve Service	draft/bank guarantee submitted towards EMD would be returned in original.  In case there is substantial increase in the volume of work from the initial assigned volume of work, UIDAI reserves the right to ask the Service Provider to furnish additional Performance Bank Guarantee proportional to the increase.  In case, UIDAI issues a 'Letter of Intent' to any 'Reserve Service Provider', the method and manner of furnishing the Performance Bank Guarantee will be same as in Clause 6 above.
Provider  8. Submission, Receipt, and Opening of Offers	<ul> <li>8.1 The original offer document shall contain no interlineations or overwriting, except as necessary to correct errors made by the Service Providers themselves. The person who signed the offer must initial such corrections.</li> <li>8.2 An authorized representative of the Service Provider shall initial/sign all pages of the original offer document. The authorization shall be in the form of a written power of attorney accompanying the Offer or in any other form demonstrating that the representative has been duly authorized to sign. The envelope containing the signed Offer shall be marked "ORIGINAL Offer".</li> <li>8.3 For instructions on offer preparation and checklist of documents required for offer submission please refer Part-V of Section-II.</li> <li>8.4 The Purchaser shall not be responsible for misplacement, losing or premature opening, if the outer envelope is not sealed and/or marked as stipulated. This circumstance may be case for offer rejection.</li> <li>8.5 The Offers must be sent to the address as indicated in Section-I and received by the Purchaser not later than the time and the date indicated in the Schedule for RFP in Section-I, or any extension to this date in accordance with para. 2.2 of this Part. Any offer received by the Purchaser after the deadline for submission shall be returned unopened.</li> </ul>

9. Right to Accept/Reject the Offer		Purchaser reserves the right to accept or reject any offer and to annul the RFP process and reject all such offer at any time prior to award of contract, without thereby incurring any liability to the affected applicant(s) or any obligation to inform the affected applicant(s) of the grounds for such decision.
10. Dis- qualification	durir stage	haser may at its sole discretion and at any time ng the evaluation of application and at any subsequent es of the contract, disqualify any applicant, if the cant:
	(i)	Submitted the application after the response deadline;
	(ii)	Made misleading or false representations in the forms, statements and attachments submitted as proof of the eligibility requirements;
	(iii)	Exhibited a record of poor performance such as abandoning works, not properly completing the contractual obligations, inordinately delaying completion or financial failures, etc. in any project in the preceding three years;
	(iv)	Submitted an application that is not accompanied by required documentation or is non-responsive;
	(v)	Failed to provide clarifications related thereto, when sought;
	(vi)	Submitted more than one application either as a Single Agency/ Prime Agency/ consortium member;
	(vii)	Was declared ineligible/blacklisted by the Government of India/State/UT Government;
	(viii)	Is in litigation with any Government in India;
11. Award of Contract	12.1	The Purchaser shall issue a 'Letter of Intent' to the selected Service Provider/s.
	12.2	The selected Service Provider/s will sign the contract as per the standard form of Contract in Annexure III within 15 calendar days of issuance of the letter of intent.
	12.3	The Service Provider is expected to commence the assignment within 28 calendar days of signing the Contract. In case the Service Provider fails to start the assigned work within 28 days of signing of

	Contract, then the Purchaser may cancel the award of work to the next Service Provider successing in offer evaluation and negotiate with the such Service Provider, as the case may be, for award of work.	
12. Termination of Contract	Notwithstanding the duration of the contract the termination of the Contract is subject to the conditions as stipulated in Para 2 of General Conditions of Contract.	

# **ART-II: DATA SHEET:**

Paragraph Reference	Details
1.8	Offers shall remain valid for 90 days after the submission date.
1.10	Tenure of Contract: The contract shall be in force for three years subject to adherence to time lines/time frame and as per the terms and conditions of the RFP.
1.11	<b>Extension of Contract:</b> The contract may be extended by a period of one year or a part thereof, subject to satisfactory performance.
2.1	Clarifications may be requested not later than the date defined in the Schedule. Clarifications may be e-mailed (only) to the following address, as per Annexure-VII: <a href="mailto:contactcentre@uidai.gov.in">contactcentre@uidai.gov.in</a> (The clarifications will be given on the UIDAI website only).
	The address is <u>www.uidai.gov.in</u>
4.	Amount of EMD is Rs.8.00 lakh.
5.	Tender Fee is Rs.10,000/
6.	Performance Bank Guarantee will be 5 % of the value of allocated volume of work.

# PART-III: ELIGIBILITY CRITERIA:

# TABLE 1. CRITERIA FOR PRE-QUALIFICATION:

1	Name of the Service P	rovider		
2	Mailing address			
3	Telephone and Fax Nu	ımber		
4	E-mail address			
5	Name and designation of the person authorized to make commitments to UIDAI (Certificate of Authority to be provided)			
6	Year of establishment and constitution of firm/company			
7	Other financial activit firm/company	ies of the		
S.No	Pre-Qualification Criteria	Supporting Documents	Complianc e (Yes/No)	Detailed Remark s
1	Company registered in India under the Companies Act 1956	Certificate of Incorporation/ Registration		
2	Average overall annual turnover of at least Rs.5.00 crore (Rupees five crore only) from the core BPO operations within India only, during the previous three financial years (2010-2011, 2011-2012 & 2012-2013)	Audited/ Certified financial statements & annual reports for 2010-2011, 2011-2012 & 2012-2013. In case revenue from core BPO operations is not mentioned explicitly, a certificate from the statutory auditors of the company qualifying the revenue.		
3	Should not have defaulted on any bank/institutions'	Certificate from statutory auditor/Company		

	loans in the past	Secretary/Authorize d Signatory/COO of the Company	
4	Should not have defaulted in payment of statutory dues or liabilities	Certificate from statutory auditor/Company Secretary/Authorize d Signatory/COO of the Company	
5	Should have filed income tax returns for the three financial years (2010-2011, 2011-2012 & 2012-2013).	Copy of the IT returns for 2010-2011, 2011-2012 & 2012-2013, duly acknowledged by Income-Tax department	
6	Should not have been blacklisted by any government agency/department at any point of time.	Certificate from statutory auditor/Company Secretary/Authorize d Signatory/COO of the Company	
7	Should have an capacity' of atleast 100 Production Seats with expansion capacity of 25% every year and overall 100% expansion capacity of Seats	Self-certification	
8.	Annual Reports for the last three Financial Years		
9.	An undertaking from the Authorized signatory of the company to the effect that "Service Provider shall		

а	abide by all the		
t	erms and		
C	conditions of the		
F	RFP Document		
а	and provide		
	services as per the		
S	SOW(Section-III)		
О	of the RFP @		
F	Rs.1.65 per		
	connect minutes		
i	nclusive of all		
а	applicable taxes		
	during the		
	Contract period or		
	extension thereof"		

TABLE 2
TECHNICAL EVALUATION CRITERIA

S.No.	Criteria	Weight- age	Sub- weight- age	Documents Required
1	Company Profile	14		<u> </u>
1.2	Regional Language capabilities		4	Self Certification
1.3	Number of inbound contact center seats		4	Self Certification
1.4	Size of single largest customer supported (Inbound Volume only)		3	Certificate from the client verifying the claim
1.5	Existing spare capacity		3	Self Certification
2	Gualification, Experience of Key Personnel	21		
2.1	Contact center analytics and reporting team		4	CVs of the individuals
2.2	Average qualification & experience of agents proposed, span of control, attrition etc.		2	Details manpower dashboard for last one year
2.3	Proposed Project Management & Governance structure		4	Detailed proposal
2.4	Senior & dedicated members assigned for the proposed project		3	Proposed Project/Account Manager
2.5	Recruitment Process		4	Dedicated hiring team and brief details of past hiring experience
2.6	Training		4	Training methodology, trainers, training areas, content and training infrastructure
3	Methodology, Workplan & Understanding of the Requirements	45		
3.1	Robustness of Implementation Plan		5	Level of detail, risk mitigation, practicality
3.2	Work Force Management		5	Forecasting and scheduling that supports the service targets and strategic business.
3.3	Physical infrastructure		3	Adequacy in terms of suitability of location, physical and data security, power backup, environmental protection, telecom infrastructure.
3.4	Redundancy and scalability		2	Successful projects detailing the retention and

				scalability as and when required
3.5	Telephony technology		5	Technology specifications
3.6	SLA commitments offered and additional KPIs monitored		5	Service level parameters and details of KPIs monitored
3.7	Quality frame work		5	Methodology adopted, proposed quality plan (quality score cards, customer satisfaction scoring method, six sigma and other quality certifications)
3.8	Analytics, MIS, reporting & forecasting abilities		5	Reporting team, reporting tools used, nature of reports and dashboards, capacity management methods, types of analysis
3.9	Productivity improvement methods proposed		3	Focused on efficiency & quality
3.10	Knowledge management		2	Internal knowledge management system
3.11	Innovations proposed beyond requirements		5	Self explained
4	Case Studies	20		
4.1	Similar Multi-channel (voice, SMS, E-mail, Chat etc.) projects		3	Case Study
4.2	Ability to provision services in required timeframe - Case Study		4	Case Study
4.3	BCP/ DR capability (Technology and Plan)		5	Case Study
4.4	End-to-end solution		3	Case Study
4.5	Solution suitability- High-level architecture, CRM, ACD, IVRS, VOIP PBX, CTI, Logger, Email Response System, Chat Response System, Agent PC and headset.		3	Case Study
4.6	CRM platform maturity (number/complexity of installations, software development capabilities)		2	Case Study
	Total weightage	100	100	

# Note:

Supporting Documents are required to be submitted in accordance with the Offer Evaluation Criteria above.

Two properly marked CDs containing the information, as per the Offer Evaluation parameters are required to be submitted.

The UIDAI reserves the right to visit any or all of the short-listed Service Providers for a physical verification of stated capacities and capabilities. Discrepancy between stated capacity/capabilities and site verification shall result in immediate disqualification.

# PART-IV: SELECTION PROCESS:

#### 1. EVALUATION OF PROPOSALS:

The evaluation of the proposal will be done in 2 parts:

- **1.1 Preliminary Scrutiny:** Each proposal will be scrutinized by a Screening Committee of UIDAI to determine whether the documents have been properly signed, all relevant papers submitted and the proposal is in order. Proposals not conforming to such requirements will be prima facie rejected.
- **1.2. Pre-Qualification:** The minimum qualifying criteria mentioned in Table-1 at Part-III of Section-II will need to be met to be considered for offer evaluation.

# 1.3. Offer Evaluation:

- (a) The Offers will be evaluated based on the weightages and parameters detailed in Table-2 at Part-III of Section-II. Based on the 'Evaluation Parameters', points shall be awarded and Total Score (TS) computed for each Offer.
- **(b)** All Service Providers who meet the Pre-Qualification criteria, may be invited to make a maximum of 30 minute Presentation, as part of the Offer Evaluation as indicated in Table-2 at Part-III of Section-II. The presentation must contain reference input documents for Offer evaluation with reference to individual evaluation parameters specified in table 2. Two copies of Presentation (properly marked two CDs) will have to be submitted at the time of submission of Offer.
- **(c)** In order to Qualify in Offer Evaluation defined hereunder as **'Qualified Service Provider' (QSP)**, the Service Providers should have scored a minimum of 80 marks. In addition to this, an **Offer Evaluation Committee** of UIDAI will visit any of the existing sites of such QSPs and will ascertain whether the stated capacity/capability matches the existing capacity/capability. Thus, merely scoring 80

marks in Offer Evaluation will not be sole criteria for qualifying Offer. Discrepancy between stated capacity/capabilities and site verification shall result in immediate disqualification. UIDAI reserves the right to select only those **QSPs** who are selected on the basis of Offer Score as well as satisfactory report of Visiting Team.

- 2. SELECTION OF SERVICE PROVIDERS AND ALLOCATION OF WORK VOLUME:
- 2.1 The Selected Service Providers shall provide services as per SOW(Section-III) and terms and conditions of the RFP Document on pre-approved rate of Rs.1.65 per connect minute inclusive of all applicable taxes during the period of Contract and extension thereof.
- 2.2 It is envisaged to engage two 'Service Provider' for the Contact Center services as per requirement as well as 2 (two) 'Reserve Service Providers' who may be inducted if the requirement increases. However, UIDAI may review requirements at any stage of proposal.
- 2.3 The volume of the work is as per volume indicated in Section-III of this RFP, to be distributed in a ratio 50:50 between the selected 'Service Providers'. However, allocation/re-allocation of work volume will be the sole discretion of UIDAI which will take into consideration performance of the service providers.
- 2.3(A) In case, any of the service provider is not able to meet the requirements as per RFP, UIDAI reserves the right to re-allocate the volume of work between the existing Service Provider i.e., Tata Business Support Services Ltd. or any other selected reserve Service provider, as per their capability and capacity, for a limited period or on permanent basis.
- 2.3(B) In case, the other service provider is also not able to take up the additional volume of work then UIDAI reserves the right to give the option to first Reserve Service Provider
- 2.3(C) If the first Reserve Service Provider is also not ready to carry out the services, the second Reserve Service Provider will be given the option.
- 2.3(D) If situations, as in 2.3(B) and 2.3(C), takes place, UIDAI reserves the right to re-allocate the volume of work of defaulted service provider/s in full or in part, for the remaining period of contract of either of two service providers, whichever is later.
- 2.4 Offers received from QSPs will be arranged from Service Provider

- having the highest marks to the Service Provider having the lowest marks in the Offer Evaluation.
- 2.5 The QSP having highest marks in Offer Evaluation shall be offered services under this RFP document.
- 2.6 In case of non-acceptance of offer of services under the RFP, the next QSP who is succeeding in marks in the Offer Evaluation will be offered services and in the same manner to other succeeding QSPs.
- 2.7 The UIDAI reserves the right to call for a second offer process to select a Service Provider for execution of the project.

# PART-V: OFFER PREPARATION AND DOCUMENTS CHECKLIST:

# **CHECKLIST**

S.No.	Category	Detailed description	Compliance
			(Yes/No)
1.	Pre- Qualification Criteria	One SEPARATE sealed envelope, clearly marked "PRE- QUALIFICATION" containing the following: -  List as per Table -1 of Part-III.  Supporting Documents as per Table -1 of Part-III.  Envelope containing the Tender Fee	
		and EMD.	
2.	Offer Evaluation Criteria	One SEPARATE sealed envelope, clearly marked "OFFER EVALUATION" containing the following: -  List as per Table -2 of Part-III.  Supporting Documents, properly indexed and tagged, as per Table-2 of Part-III.  Two properly marked CDs containing the information, as per the Offer Evaluation parameters.	
3.	ORIGINAL and COPY envelopes	All of the envelopes specified in line items 1, 2 and 3 needs to be placed in one larger sealed envelope. Two such large envelopes each containing line items 1, 2 and 3 needs to be prepared. One marked as "ORIGINAL - Offer for Operating Contact Center" and other marked as "COPY - Offer for Operating Contact Center".	

4.	One Single Envelope	The two envelopes as specified in line item 3 needs to be put into one larger sealed envelope and marked as "Offer for Operating Contact Center".	
		This envelope shall also contain the fee for Offer.	
		This is the final form of the Offer document that will be submitted at the address specified in Section-I.	

**Note:** It is desired from the Service Providers that all the envelopes are properly marked and sealed as indicated above and also indicates the name of the Service Provider.

All the documents must be properly tagged and indexed.

# **SECTION-III**

# SCOPE OF WORK, DELIVERABLES AND SLAS

At present, UIDAI's Contact Center is being managed by a Service Provider. Keeping in view the increased requirements, a need has arisen to engage more than one Service Provider to handle the increased volume of work.

After selection of one or two Service Provider (as per requirement) through this RFP process, the new Service Providers will handle service volume as indicated in Section-II of the RFP. The volume will be distributed as per the allocation of work volume specified in Section II part IV. The selected service providers shall deliver the services as per the requirements detailed in the RFP document. However, UIDAI shall reserve the sole right for distribution or re-distribution of volume of work among the selected service provider/s.

UIDAI's Managed Service Provider (MSP) will be deploying the multi-channel CRM (**Microsoft Dynamics CRM 2011**) that shall be used by all UIDAI's Contact Center service partners and also by other UIDAI Eco-System Partners.

UIDAI's Managed Service Provider (MSP) will also be deploying the 'IVRS' and 'ACD system' (**Avaya Voice Portal & Avaya Call Center Elite**, respectively) to provide IVRS based information and calls routing as per routing loads specified in this RFP.

The selected Service Providers shall provision for IP phones (hard/soft) compatible with UIDAI's ACD solutions.

The Network Connectivity between the selected Service Providers and the UIDAI's Data Center shall be provisioned by the selected Service Providers. Expected bandwidth per user will be around **250 kbps** for both voice and data packets.

UIDAI's Data Center will be located in and around National Capital Region. However, in future UIDAI's Data Center is likely to be shifted to Bangalore and/or Manesar.

The service volume is expected to increase further <u>depending upon</u> different factors like; sudden increase in enrolments by UIDAI and RGI, service launches like; Updation, authentication, MSDG gateway, Financial Inclusion etc.

The expected volume forecast are as under: -

Year	2013-14	2014-15	2015-16
Call Connect Minutes* Per Month	22 Lakh	30 Lakh	30 Lakh

Description of Services mentioned in this section, gives an insight of UIDAI's expectation towards Contact Center Service Delivery

# **PART-I: Description of Services:**

UIDAI Contact Center is required to handle all queries and grievances of all UIDAI stakeholders through pre defined support channels.

#### **Key Stakeholders**

- ➤ **Residents** Every resident of India either enrolled in the UIDAI program or otherwise is a stakeholder for UIDAI. There is a greater emphasis on serving the poor, unreached and marginalized sections of the society through the contact center.
- Registrar It is any agency of the Central or State Government or a recognized Non- Governmental Organization with whom the UIDAI has entered into a MoU. It will be the responsibility of Registrars to aggregate enrollments through sub-registrars and ensure that clean and correct demographic and biometric data regarding residents is provided into the resident database.
- > Enrolment Agency The Registrar will appoint an Agency for collection of the Demographic and Biometric data in the area assigned by the Registrar. The objective of enrolment is to collect the demographic data after due verification as prescribed by the UIDAI and thereafter collect the biometric data from the residents.
- > Authentication Service Agencies Authentication Service Agencies (ASAs) are entity engaged in providing Aadhaar Enabled Services to Aadhaar Holder, using the Aadhaar Authentication Services of UIDAI.
- ➤ **Authentication User Agencies** The Authentication service agencies are those public or private agencies that would use UID as a means of establishing the identity of residents while rendering services to them.

Support			
Channels	Service Delivery Type	Inbound	Outbound
	Voice	<b>✓</b>	<b>✓</b>
	Voice	¥	<b>v</b>
Languages to be supported	1. Hindi		
be supported	2. English		
	3. Punjabi		
	4. Kannada		
	5. Malayalam		
	6. Telugu		
	7. Tamil		
	8. Gujarati		
	9. Marathi		
	10. Oriya		
	11. Bengali		
	12. Assamese		
Technologies	<ul> <li>Avaya IP Phone - One X Agent licences to be procured in</li> </ul>		ices to be procured in
to be	the name of UIDAI(	_	_
implemented	<ul><li>Primary and Second</li></ul>		
	(MPLS/P2P)	any mornion	
	> Agent Desktops		
	Agent Desktops		
Management	Reporting & Analyt	cs Management	
System to be implemented	Performance Manag	gement	
implementeu	Quality Management	nt	
	Knowledge Manage	nent	
Support Window	> 7 AM – 11 PM (Wee		•
Williadw	Non- Working on 3	· ·	onal Holidays.
	*Weekdays - (Mon - Sa		
Capacity Serviced	_	th Inbound voic	ce called minutes per
	month.		
Queries & Grievances	Different stakeholde	rs may have	different queries or
Grievances	grievances during t	ne enrollment	and post-enrollment
	stage. An indicative	list of querie	s and grievances is
	provided below to ass	sist the Service l	Provider in evaluating

the effort involved in servicing these queries.

While some of the queries / grievances may be resolved by the contact center agent through information available through different information sources, for other information, the contact center may have to forward the cases to concerned departments of entities within the UIDAI eco-system through proper escalation mechanism.

	Gueries	Grievances
	General - Standard script based	
потпе	<ul> <li>Benefits of enrolling into the programme.</li> <li>Source of enrolment form.</li> <li>Web-based data entry queries</li> <li>No document proof as well as no introducer contact.</li> <li>Requiring intervention from other entities</li> <li>Schedule of UID programme reaching the taluk</li> <li>Contact details of introducers in an area</li> <li>Address of nearest enrolment station</li> <li>Loss of application number after web registration</li> <li>Inability to come at prescheduled time to enrolment station</li> <li>UID application rejected due to failure of deduplication at registrar or national level.</li> <li>Delivered/Found somebody else's letter.</li> </ul>	<ul> <li>Absence of lady operators for women / No separate enclosures for "purdah-nasheen" women</li> <li>Rude and inconvenient operators</li> <li>Long waiting queues and inconvenience at the enrolment station</li> <li>Forcible fraudulent data entry by operator</li> <li>Non-availability of forms at enrolment station</li> <li>Bribe taking</li> <li>Barred entry</li> <li>Required documents were given but not accepted by enrolling agency</li> <li>Required documents given but still rejected by registrar</li> </ul>
	<ul> <li>Change of name/address</li> <li>Loss of application receipt (in case of delay)</li> <li>Loss of UID - replacement assistance</li> <li>Updation Process of biometric information from time to time</li> <li>How to get DPIN or secret PIN</li> <li>Loss of PIN / resetting of PIN</li> </ul>	<ul> <li>UID number not received on due date</li> <li>Problem s in getting registrar issued cards</li> <li>Mismatch of information captured during enrolment against the UID letter</li> <li>Mistake in the demographic details given on the card issued by registrar</li> <li>Failure of online authentication</li> <li>UID was authenticating but has stopped authenticating suddenly</li> <li>Incorrect photo affixed on the UID card issued by registrar</li> <li>Authenticated but service agency refusing to provide service</li> </ul>
	<ul> <li>Enroller appointment queries</li> <li>Queries on server features</li> <li>Authentication infrastructure setup related query</li> <li>Resetting of PIN related query</li> <li>Usage of DPIN / PIN</li> <li>UID does not get authenticated</li> <li>Offline authentication issues – fingerprint matching</li> </ul>	<ul> <li>Integration challenges between registrar enrolment servers CIDR</li> <li>Online authentication process issues</li> <li>Delays in getting a confirmation response (SMS / biometric device)</li> <li>Connectivity problems during authentication</li> </ul>
t	<ul> <li>DOB validation queries for local calendar DOBs</li> <li>Queries due to absence of both DOB and age (also not possible by probing or due judgment)</li> </ul>	Data importing problems from registrar database     Technical issues with biometric scanner/Camera and other hardware     Absence of supervisor / technical support personnel on the ground to resolve queries/issues     Linkage problems with registrar server
System	<ul> <li>Resetting of PIN</li> <li>Usage of DPIN / PIN</li> <li>UID does get authenticated</li> <li>Service agency license</li> <li>Authentication infrastructure setup related query</li> </ul>	<ul> <li>Integration challenges between SA servers &amp; CIDR</li> <li>Online authentication process issues</li> <li>Delays in getting a confirmation response (SMS / biometric device)</li> <li>Connectivity problems during authentication</li> </ul>

# Analytics and Reporting

The Service Provider would be expected to provide regular analytical reports to UIDAI based on assessment of resident queries and grievances to highlight potential issues in the operations of UIDAI across different entities.

The Service Provider shall submit reports on all the SLA and KPI parameters defined in Section III, Part II to UIDAI in accordance with the specified formats and reporting periods. UIDAI may ask the Service Provider to provide clarifications on these reports as well as the measurement tools and processes utilized by the Service Provider for Reporting. UIDAI shall verify the accuracy of these reports by conducting Audits on its own or by using the services of an external Auditor. UIDAI should have full excess to check the status/report at any time. Service Provider shall extend full cooperation for conducting such audits.

The Service Provider shall provide advanced analytics services such as speech analytics, and performance analytics to improve functioning of the UIDAI's processes and also reduce queries & grievances and improve quality of customer service by the contact center. Examples include: Root cause analysis of top 10 queries/complaints across regions, early detection of issues at enrollment agencies etc. The Service Provider shall also submit actionable plans with recommendations to address issues.

# Performance Management

The Service Providers shall drive productivity improvements within their contact center. The Service Provider shall also propose measures to improve performance of UIDAI operations based on analysis of reports produced by them.

The Service Provider shall propose process improvement initiatives on a quarterly basis to improve productivity, efficiency and quality of service.

	These initiatives shall be jointly discussed with UIDAI
	and implemented by the Service Provider.
	The Service Provider would be expected to
	demonstrate an improvement in productivity of at
	least 10% vis-à-vis initial 3 months of operation, at
	the end of first 6 months of operation.
	Indicative improvements areas could be (a) Average
	Handling Time (AHT) and (b) First Time Resolution
	(FTR) (c) Average Speed of Answer (ASA) (d) Call
	Abandonment Rate, etc. as defined in Section III, part
	–II.
Quality	The Service Providers shall drive quality
Management	improvements within their contact center. The
	Service Provider shall also propose measures to
	improve performance of UIDAI contact center
	operations based on analysis of calls, case logs and
	other quality parameters.
	The Service Providers shall provide UIDAI with
	routine feedback on perception of quality of services
	offered to UIDAI and its Eco-System partners.
Knowledge	The Service Providers shall assist UIDAI in optimizing
Management &	the common knowledge management system, by
Training	providing inputs for handling common types of
	queries, complaints.
	Service Provider will be required to provide input to
	the Knowledge Base regularly.
	Service Provider will develop training methodology
	including training material in English, Hindi and
	regional languages for contact center agents for
	various types of training such as induction training,
	train the trainer, supervisor training for processes
	specific to UIDAI etc.
	Service provider will share the training module and
	material with UIDAI for necessary approval before
	implementing.
End-to-End Responsibility	The Service Provider shall take end-to-end
Responsibility	

	responsibility to close the loop with different entities that may have to come together to provide a resolution to resident queries through providing management reports and also proactive follow-up.  The Service Provider shall work jointly with UIDAI to identify problem resolver groups within the UIDAI program (Enrollment Agencies, Registrars, other UIDAI Eco-System Partners, technical groups etc.) to resolve queries and grievances that reach the contact center.  The Service Provider shall also work closely with UIDAI in developing work flow, escalation procedures and reporting mechanism for resolution of queries/grievances through different resolver groups. Service Provider shall interact with the identified resolver groups and assume responsibility for driving
	closure of open queries and grievances from different
<b>1</b>	stakeholders.
Managed Services	The Service Provider shall operate & maintain the contact centers, including agents, at Service Provider owned/rented premises with well trained & empowered staff to handle queries/complaints of the customers and provide solutions to their utmost satisfaction based on data available and inputs given by UIDAI. This will also include meeting UIDAI's stakeholder's feedback about Contact center service. The number of Agents, equipment & infrastructure required for managing the traffic of queries arriving at the contact center will be determined by the Service Provider based on historical trends and will be enhanced periodically to meet the growth in traffic of queries/grievances from different stakeholders of UIDAI.
Toll Free Services	The contact center is envisaged to be accessible to residents and other stakeholders through toll-free number(s) owned by UIDAI.

	The toll-free number(s) is owned by UIDAI and all the
	· ·
	charges for the toll-free number(s) will be paid by
	UIDAI.
	Services provided through Toll Free numbers will be
	governed by SLAs defined per Section III, Part –II.
Voice Calls	Voice Calls (Inbound): -
	UIDAI's Data Center will collect the voice calls and
	pass on to the ACD system, subsequently the calls
	will be routed to the service providers as per volume
	allocation specified in Section II, Part IV.
	<u>Voice Calls (Outbound): -</u>
	Outbound interactions will be placed through the
	dialer placed at UIDAI's DC. Outbound interactions
	could be used to respond to queries / grievances of
	stakeholders not hitherto resolved earlier or for pro-
	actively obtaining feedback on services delivered.
	Connectivity: -
	Service provider shall provision for primary and
	secondary data connectivity with UIDAI's Main DC
	and DR DC as per the specifications provided under
	Data Center/ Network Connectivity section.
	Service provider shall provision for IP phones (hard or
	soft) for agents which should be registered with the
	CM server at UIDAI's Data Center. Using these
	phones the agents will login to the ACD system
ODM Disaffermen	placed at UIDAI's data center.
CRM Platform	UIDAI's common CRM platform shall be used to
	record UIDAI's stakeholder's queries and grievances
	from across multiple contact center vendors that may
	be servicing as UIDAI's contact center service
	providers.
	The Service Provider shall support the deployment of
	CRM client to the production workstations at no
	extra cost.
	Connectivity: -
	Service provider shall provision for primary and

	THE ATT THE TOTAL
	secondary data connectivity with UIDAI's Main DC
	and DR DC as per the specifications provided under
	Data Center/ Network Connectivity section.
Data Center/ Network	The Network Connectivity between the selected
Connectivity	Service Providers and the UIDAI's Data Center shall
	be provisioned by the selected Service Providers.
	Expected bandwidth per user will be around 250
	<b>kbps</b> for both voice and data packets.
	UIDAI's Data Center will be located in and around
	National Capital Region. However, in future UIDAI's
	Data Center is likely to be shifted to Bangalore
	and/or Manesar.
	The Service Providers selected through this RFP shall
	provision for one time shifting of the network
	connectivity from the prior Data Center location to
	the changed location as required by UIDAI.
	During this shifting the Service Providers should
	ensure seamless connectivity to the functional Data
	Center.

# PART-II - Service Level Agreement

Service Level Agreement (hereinafter referred to as SLA) is to clearly define the levels of service which shall be provided by the Service Provider to UIDAI for the duration of this contract.

Benefits of this	Trigger a process that applies the UIDAI and the
SLA	Service Provider management attention to some
	aspect of performance when that aspect drops
	below an agreed upon threshold, or target.
	Makes explicit the expectations that UIDAI has for
	performance.
	Helps UIDAI control the levels and performance of
	Service Provider services.
	UIDAI and Service Provider shall maintain a
	weekly/monthly contact to monitor the
	performance of the services being provided by the
	Service Provider and the effectiveness of this SLA.
SLAs & Targets	This SLA document provides for minimum level of
	services required as per contractual obligations
	based on performance indicators and
	measurements thereof. The Service Provider shall
	ensure provisioning of all required services while
	monitoring the performance of the same to
	effectively comply with the performance levels.
	The services provided by the Service Provider shall
	be reviewed by the UIDAI and UIDAI shall:
	> Check performance of the Service Provider against
	these SLAs over the review period and consider
	any key issues of the past period's performance
	statistics including major incidents, service
	trends, etc.
	> Discuss escalated problems, new issues and
	matters still outstanding for resolution.
	> Review of statistics related to rectification of
	outstanding faults and agreed changes.
	> Provide suggestions for changes to improve the
	service levels.

	In case desired, UIDAI may initiate an interim
	review to check the performance and the
	obligations of the Service Provider.
	The SLA may be reviewed and revised in
	accordance to the procedures detailed under <b>SLA</b>
	Change Control. SLA Change Control procedures
	will be used if there is a dispute between UIDAI
	and the Service Provider on what the performance
	targets should be set.
	cango sa sa a sa s
SLA Change Control	It is acknowledged that this SLA may change as
	UIDAI's business needs evolve over the course of
	the contract period. This document also defines
	the following management procedures:
	> A process for negotiating changes to the
	SLA.
	> An issue management process for
	documenting and resolving difficult issues.
	UIDAI and Service Provider management
	escalation process to be used in the event
	that an issue is not being resolved in a
	timely manner by the lowest possible level
	of management.
	Any changes to the levels of service provided
	during the term of this Agreement will be
	requested, documented and negotiated in good
	faith by both parties. Either party can request a
	change. Changes will be documented as an
	addendum to this SLA and, subsequently, the
	Contract.
	If there is any confusion or conflict between this
	document and the Contract, the Tender and its
	addenda, the Contract will supersede.
SLA Change Process	The parties may amend this SLA by mutual
	agreement in accordance with terms of this
	contract. Changes can be proposed by either
	G r r r

party. The Service Provider can initiate an SLA review with the UIDAI. Normally, the forum for negotiating SLA changes will be UIDAI's monthly meetings. Unresolved issues will be addressed using the issue management process.

The Service Provider shall maintain and distribute current copies of the SLA document as directed by UIDAI. Additional copies of the current SLA will be made available at all times to authorized parties.

# Issue management procedures

This process provides an appropriate management structure for orderly consideration and resolution of business and operational issues in the event that quick consensus is not reached between Purchaser and Service Provider. It is expected that this predefined process will only be used on an exception basis if issues are not resolved at lower management levels.

- Either UIDAI or Service Provider may raise an issue by documenting the business or technical problem, which presents a reasonably objective summary of both points of view and identifies specific points of disagreement with possible solutions.
- ➤ UIDAI and the Service Providers representative will determine which committee or executive level should logically be involved in resolution.
- A meeting or conference call will be conducted to resolve the issue in a timely manner. The documented issues will be distributed to the participants at least 24 hours prior to the discussion, if the issue is not an emergency requiring immediate

attention.

Management of Purchaser and Service Provider will develop a temporary, if needed, and the permanent solution for the problem at hand. The Service Provider will then communicate the resolution to all interested parties.

In the event a significant business issue is still unresolved, the arbitration procedure described in the Contract will be used.

#### Service Level Agreement Applicability

The parameters noted below in the Service Level Agreement will start to be applicable after the completion of 90 days from the start of commencement of work.

The penalties on individual SLAs would be applied individually. However, if the total penalties exceeds by 25% of the total billed amount, the aggregate penalty would be capped at 25% of the billed amount.

UIDAI reserves the right to re-visit SLAs at a later dated based on learning from past experience and stabilization of operations.

# Voice Calls (Inbound) – Technical and non-technical (Multi-lingual)

- ➤ Duration of agent answered calls to be counted after deducting the duration of the said calls spent on the queue.
- ➤ Agent answered calls that last for less than 10 seconds shall not be considered valid calls for payment purposes.
- Payment for inbound calls shall be made for aggregate connect minutes obtained after aggregating duration of individual calls in seconds.

## Voice Calls (Outbound) – Technical and non-technical (Multi-lingual)

> The Rate for making outbound calls for which payment is to be made to the Service Provider will be on per connect minute basis. This rate will be same as the

'Discovered Rate' for inbound voice calls. > Payment for outbound calls shall be made for aggregate connect minutes obtained after aggregating duration of individual calls in seconds. **Service Level** The Service Provider agrees to the following service Agreement (SLA) level agreement (SLA) parameters while providing **Parameters** contact center services to UIDAI's stakeholders. These SLAs shall be tracked on a periodic basis and are envisaged to have penalty and or liquidation damage clauses on non-adherence to any of them. List of SLAs: -System Uptime Average Speed to Answer (ASA) Call abandonment Call Quality Score Customer satisfaction (IVRS) First Time Resolution (FTR) Average Handle Time (AHT) Agent occupancy rate Agent Productivity Agents training Adherence to committed ramp-up time

explained in detail in SLAs.

Each of the above mentioned SLAs have been

#### Service Level Agreement (SLA) Parameters

Sr. No.	Measurement	Definition	Measurement Interval	Reportin g period	Target	Penalty	
1.	System uptime (Uninterrupted	It will be calculated based on formula "Total uptime in minutes/ Total	Daily	Weekly	>=99.5%	Nil	
	connectivity to UIDAI's DC)	minutes of operations in a month".  For example; this will be calculated for window of service for 12- hour, 6-days/week. For example, If the system was down for 2 hours in July 2010 or up for 298 hours; Uptime will be [{298/ (25 days x 12 hours)}x 100 ]= 99.33%	ated ; 6-		>=98.7% but <99.5%	1.0% of monthly billed amount	
			system was down for 2 hours in July 2010 or up for 298 hours; Uptime			>=97% but <98.7%	3.0% of monthly billed amount
					>=95% but <97 %	5.0 % of monthly billed amount	
						>=90% but <95 %	10% of monthly billed amount
					<90%	20% of monthly billed amount	
2	Average Speed to Answer (ASA)	This is the percentage of calls that are answered by the contact center operators within a specified time period during TCBH (Time Consistent Busy Hour). In other words, it is the waiting time in Automatic Call Distributor (ACD)	Daily	Weekly	> 80% calls attended within 10 seconds from the caller choosing to speak to an agent	Nil	

		queue after pressing prescribed digit by a caller to talk to the agent but before being answered by the agent			75%-80% calls attended within 10 seconds from the caller choosing to speak to an agent	5% of monthly billed amount.
					< 75% calls attended within 10 seconds from the caller choosing to speak to an agent	10% of monthly billed amount.
3	Call abandonment rate (unanswered calls by	This measures % of calls that requested for an agent but got	Daily	Weekly	<= 3%	Nil
	disconnected before being answered by the agent. (Only calls that get disconnected after 5 seconds from transfer to the ACD from the IVRS will be considered for computation of this SLA)			>=3% and <10%	5% of monthly bill value	
				>=10% and <20%	10% of monthly bill value	
					>=20%	Percentage of penalty on monthly bill value, in proportion to the percentage of abandonment

4	Call Quality Score	Call quality audit score is a method of scoring agent calls against	Daily	Weekly	> 85%	Nil
		predefined parameters to ensure that the agents are adhering to the quality standards as defined by UIDAI. The parameters & mechanism for			Between 80% to 85%	2% of monthly billed value
		parameters & mechanism for calculating quality score will be mutually agreed between UIDAI & CCF.			Between 75% to 80%	5% of monthly billed value
		CCF.			< 75%	10% of monthly billed value
5	Customer satisfaction (IVRS)	This is the measure of customers' satisfaction with the way their query/complaint has been handled by the contact centre operator system. The CCF shall be responsible for maintaining a minimum level of customer satisfaction based on the	Daily	Weekly	>=85 %	Nil
		criteria defined by UIDAI from time to time. The satisfaction level of callers shall be collected on a five pointer			>=80% but <85%	2% of the monthly bill value
	scale of 5:" Very satisfied", 4: "Satisfied" 3: "Average", 2: "Dissatisfied" and 1: "Very Dissatisfied"			>=75% but <80%	5% of the monthly bill value	

6	First Time Resolution (FTR)	This refers to the percentage of calls resolved at first line, without the need for escalation to other support groups. The CCF agent is expected to resolve the issue or answer the question during the first contact i.e. while user is still on telephone to report the call.  Note: Proposed FTR targets and measurement intervals may be revised after 3 months of operation.	Weekly	Monthly	> 80%	0.5% of the monthly bill value for every 2.5% actual FTR below target.
7	Average Handle Time (AHT)	This is a measure that refers to how long it takes to manage a voice call. AHT shall be calculated as the sum of the aggregated talk time, hold time and wrap time in seconds.	Daily	Weekly	Less than 180 seconds	0.5% of the monthly bill value for every 10 second slab above target.
8	Agent Productivity	This is the time that the contact center operator is productive.  Productive is measured as the time spent either talking, waiting for a call or other productive time against the total scheduled login time.	Daily	Monthly	> 80%  Between 75% to 80%  Between 70% to 75%  < 70%	Nil  2% of monthly billed value  5% of monthly billed value  10% of monthly billed value
9	Agents training	This is the time spent on per contact center operator on giving them	6 monthly	6 monthly	40 hours	Nil

		training on: Soft skills Language skills			35 – 40 hours	1.5% of the 6- monthly bill amount
		Technical skills (UID related training) Other skills			<35 hours	1.5% of the 6- monthly bill amount
10	Ramp-up Capacity	This is the capacity ramp-up achieved by CCF vis-à-vis % ramp up	Monthly	Monthly	100%	Nil
		required based on rolling enrollment estimates provided by UIDAI and ramp up obligations of the CCF.			90% to 99%	5% of bill amount for the month
					< 90%	10% of bill amount of the month

#### **Key Performance Indicator (KPI) Parameters**

Similar to SLAs defined in the above sections, there are other critical performance parameters that shall be tracked on a regular basis to evaluate the contact center's performance. UIDAI reserves the right to include any of these KPIs as part of the SLAs from a future date in consultation with the Service Provider.

Unlike SLAs, these KPI's shall not be linked to commercial penalties, but the Service Provider is expected to maintain and ensure that its performance on these parameters is acceptable. In the daily, monthly and quarterly review meetings UIDAI and Service Provider shall jointly take decisions regarding acceptable performance required on different KPI's as per the governance model defined. If the Service Provider fails to meet these expectations over an extended period of time (3 months) that UIDAI would have the right to summarily terminate the contract with the Service Provider.

#### Accuracy of complaint logging by operators

	Accuracy of complaint logging by operators					
Objective	To measure the accuracy with which agents register customer					
	complaints to ensure that not more than a small percentage of complaints are incorrectly captured.					
	, , ,					
Definition	This is the percentage of complaints that have been captured incorrectly					
	by the contact center agents making it difficult to resolve the same.					
	The complaints that have been marked wrong tag shall be used to calculate the					
	% of incorrect complaint logged by Service Provider using the following					
	formulae: Total wrong of incomplete complaints logged / Total complaints					
	logged for the month.					
	The Service Provider shall be provided access to complaints that have been					
	marked wrong tag for their own appraisal.					
	Method					
Data Capture	The resolution teams that actually work on the complaints will have an					
	option to mark a complaint incorrect or incomplete based on the contents of a					
	complaint logged at Service Provider.					
Measurement	Weekly					
Reporting	Monthly					

#### Percentage of repeat calls

Percentage of repeat calls	
Objective	To measure the number of customers who call the call centre
	more than once in a specified time period. High percentage of repeat calls indicate problems at satisfying customer at first call

Definition	Repeat calls will be defined as the calls made by callers who have already called the contact center on the same date (from 0.00 hrs to 24.00 Hrs) preceding this repeat call.  The purpose of this metric is to ensure that contact center operators are handling calls in satisfactory manner to ensure minimum need for customers to call again.  The measurement of this KPI will be calculated as the number of Repeat calls divided by the number of Total calls
	Method
Data Capture	Service Provider should monitor and report on repeat calls, as
	defined above, on daily basis.
Measurement Interval	Daily
Reporting Period	Monthly

Time taken for resolution of complaints/grievances

Time taken for resolution of	f complaints/grievances			
Objective	To measure the time taken for resolution of complaints. Though all types of complaints would not be resolved by the Service Provider operators, UIDAI shall monitor this metric to track resolution performance of internal and Service Provider teams both. Service Provider is expected to interface with registrars, enrollment agencies and UIDAI for efficient resolution of complaints/grievances			
Definition	This KPI will measure the % of complaints resolved within specified time limits. (Pending for less than 24 hours, 1-3 days, 3-7 days, > 7 days). These times will be tracked for all different categories of complaints/grievances			
	Method			
Data Capture	Service Provider should monitor and report on complaints resolution times for all categories of complaints/grievances			
Measurement Interval	Weekly			
Reporting Period	Monthly			

#### Calls per enrollee

Calls per enrollee	
Objective	To measure the call volume generated at the contact center

Definition	This will be measured by taking total number of calls attempted by customers / Total number of enrollments at the beginning of every month.			
	Along with calls per enrollee the Service Provider should also track total calls received at contact center, total complaints received etc. in the monthly performance report template			
	Method			
Data Capture				
Measurement Interval	Daily			
Reporting Period	Monthly			

#### **SECTION-IV**

## General and Special Conditions of Contract PART-I

#### 1. GENERAL PROVISIONS

#### 1.1 Definitions

Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:

- (a) "Applicable Law" means the laws and any other instruments having the force of law in India.
- (b) "Purchaser" means the entity purchasing the services under this Contract
- (c) "Contract" means the Agreement entered into between the Purchaser and the Service Provider, together with the contract documents referred to therein, including all the attachments, appendices, annexure, and all documents incorporated by reference therein
- (d) "Contract Price" means the price to be paid for the performance of the Services, in accordance with Clause GC 6, subject to such additions and adjustments thereto or deductions there from, as may be made pursuant to the Contract
- (e) Connect minute comprises of Talk, Hold and Wrap Time only, after satisfying conditions mentioned in Section III of the RFP.
- (f) "Effective Date" means the date on which this Contract comes into force and effect pursuant to Clause GC 2.1.
- (g) "GC" mean these General Conditions of Contract.
- (h) "Government" means the Government of India.
- (i) "Service Provider" means any private or public entity that will provide the Services to the Purchaser under the Contract. The Service Provider is the entity, whose offers to perform the Contract has been accepted by the Purchaser and is named as such in the Agreement.
- (j) "Member" means any of the entities that make up the joint venture/consortium/association, and "Members" means all these entities.

	<ul> <li>(k) "Party" means the Purchaser or the Service Provider, as the case may be, and "Parties" means both of them.</li> <li>(l) "Personnel" means persons hired by the Service Provider and assigned to the performance of the Services or any part thereof.</li> </ul>
	(m) "SC" means the Special Conditions of Contract by which the GC may be amended or supplemented.
	(n) "Services" means the work to be performed by the Service Provider pursuant to this Contract, as described in Scope of Work at Section-III of RFP hereto.
	(o) "Service Provider" means the entity offering for the services under the Contract.
	(p) "Resident" means normal resident of India.
	(q) "UIDAI" means Unique Identification Authority of India.
	(r) "In writing" means communication in written form with proof of receipt.
1.2 Relationship Between the Parties	Nothing contained herein shall be construed as establishing a relationship of master and servant or of principal and agent as between the Purchaser and the Service Provider. The Service Provider, subject to this Contract, has complete charge of Personnel performing the Services and shall be fully responsible for the Services performed by them or on their behalf hereunder.
1.3 Law Governing Contract	This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the Applicable Laws of India.
1.4 Language	This Contract has been executed in English, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.
1.5 Notices	
1.5.1	Any notice, request or consent required or permitted to be given or made pursuant to this Contract shall be in writing. Any such notice, request or consent shall be deemed to have been given or made when delivered in person to an authorized representative of the Party to whom the communication is addressed, or when sent to

	such Party at the address specified in the SC.
1.5.2	A Party may change its address for notice hereunder by giving the other Party notice in writing of such change to the address specified in the SC.
1.6 Location	The Services shall be performed at such locations, as the Purchaser may approve.
1.7 Authorised Representa- tives	Any action required or permitted to be taken, and any document required or permitted to be executed under this Contract by the Purchaser or the Service Provider may be taken or executed by the officials specified in the SC.
1.8 Taxes and Duties	The Service Provider and their Personnel shall pay all such direct and indirect taxes, duties, fees, and other impositions levied under the Applicable Laws of India.
1.9 Fraud and Corruption	
1.9.1 Definitions	It is the Purchaser's policy to require that the Purchaser as well as Service Providers observe the highest standard of ethics during the selection and execution of such contracts. The Purchaser also requires that the Service Provider does not demand any service charges from the Resident unless the same is agreed with the Purchaser in advance. In pursuance of this policy, the Purchaser:  (a) defines, for the purpose of this provision, the terms set forth below as follows:  (i) "corrupt practice" means the offering, receiving, or soliciting, directly or indirectly, of anything of value to influence the action of a public official in the selection process or in contract execution;  (ii) "fraudulent practice" means a misrepresentation or omission of facts in order to influence a procurement process or the execution of a contract to the Purchaser; and includes collusive practice among Service Providers, prior to or after offer submission, designed to establish offer prices at artificially high or non-competitive levels and to deprive the Purchaser of the benefits of free and open competition  (iii) "collusive practices" means a scheme or arrangement between two or more Service Providers, with or without the knowledge of the Purchaser, designed to establish prices at artificial, non-competitive levels;

	<ul> <li>(iv) "coercive practices" means harming or threatening to harm, directly or indirectly, persons or their property to influence their participation in a procurement process, or affect the execution of a contract;</li> <li>(v) "unfair trade practices" means supply of services different from what is ordered on, or change in the Scope of Work which was agreed to;</li> </ul>
1.9.2 Measures to be taken by the Purchaser	(a) The Purchaser may terminate the contract if it determines at any time that representatives of the Service Provider were engaged in corrupt, fraudulent, collusive or coercive practices during the selection process or the execution of that contract, without the Service Provider having taken timely and appropriate action satisfactory to the Purchaser to remedy the situation;
	(b) The Purchaser may also sanction against the Service Provider, including declaring the Service Provider ineligible, either indefinitely or for a stated period of time, to be awarded a contract if it at any time determines that the Service Provider has, directly or through an agent, engaged in corrupt, fraudulent, collusive or coercive practices in competing for, or in executing, a Purchaser-financed contract.
1.9.3 Commissions and Fees	(a) Purchaser will require the successful Service Provider to disclose any commissions or fees that may have been paid or are to be paid to agents, representatives, or commission agents with respect to the selection process or execution of the contract. The information disclosed must include at least the name and address of the agent, representative, or commission agent, the amount and currency, and the purpose of the commission or fee.
1.10 Interpretation	<ul> <li>In this Contract unless a contrary intention is evident:</li> <li>(a) the clause headings are for convenient reference only and do not form part of this Contract;</li> <li>(b) unless otherwise specified a reference to a clause number is a reference to all of its sub-clauses;</li> </ul>
	(c) unless otherwise specified a reference to a clause, sub-clause or section is a reference to a clause, sub-clause or section of this Contract including any amendments or modifications to the same from time to time;

(d)	a word in the singular includes the plural and a word in the plural includes the singular;
(e)	a word importing a gender includes any other gender;
(f)	a reference to a person includes a partnership and a body corporate;
(g)	a reference to legislation includes legislation repealing, replacing or amending that legislation;
(h)	where a word or phrase is given a particular meaning it includes the appropriate grammatical forms of that word or phrase which have corresponding meanings;
(i)	in the event of an inconsistency between the terms of this Contract and the Offer document and the Proposal, the terms of this Contract hereof shall prevail.

# 2. COMMENCEMENT, COMPLETION, MODIFICATION AND TERMINATION OF CONTRACT

2.1 Effective ness of Contraction	Contract is signed by either Parties or such other later date as may be stated in the SC. The date, the Contract comes into effect is defined as the Effective Date.
2.2 Termina of Contr for Failu to Becon Effective	ract ure me
2.2 (a) Termination Contract for Failure to Become Effec	of work of RFP, UIDAI may declare this Contact null and void and in the event of such a declaration, the
2.2 (b) Termination Contract substo necessary approvals	
2.3 Commen ment of Services	The Service Provider shall begin carrying out the Services not later than 28 days after signing of the Contract.

2.4 Expiration of Contract  2.5 Entire	Unless terminated earlier pursuant to Clause GC 2.3 hereof, this Contract shall expire at the end of such time period, after the Effective Date, as specified in the SC. The Contract may be extended by a period of one year or a part thereof, subject to satisfactory performance.  This Contract contains all covenants, stipulations and
Agreement	provisions agreed by the Parties. No agent or representative of either Party has authority to make, and the Parties shall not be bound by or be liable for, any other statement, representation, promise or agreement not set forth herein.
2.6 Modifications or Variations	<ul> <li>a) Any modification or variation of the terms and conditions of this Contract, including any modification or variation of the scope of the Services, may only be made by written agreement between the Parties. However, each Party shall give due consideration to any proposals for modification or variation made by the other Party.</li> <li>(b) In cases of substantial modifications or variations, required by the service provider, the prior written consent of the Purchaser is required.</li> </ul>
2.7 Force Majeure	
2.7.1 Definition	a) For the purposes of this Contract, "Force Majeure" means an event which is beyond the reasonable control of a Party, is not foreseeable, is unavoidable and not brought about by or at the instance of the Party claiming to be affected by such events and which has caused the non- performance or delay in performance, and which makes a Party's performance of its obligations hereunder impossible or so impractical as reasonably to be considered impossible in the circumstances, and includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other extreme adverse weather conditions, strikes, lockouts or other industrial action (except where such strikes, lockouts or other industrial action are within the power of the Party invoking Force Majeure to prevent), confiscation or any other action by Government agencies.
	(b) Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or agents or employees, nor (ii) any event which a diligent Party could reasonably have been expected both to take into account at the time of the conclusion of this Contract, and avoid or overcome in

	the carrying out of its obligations hereunder.
	(c) Force Majeure shall not include insufficiency of funds or inability to make any payment required hereunder.
2.7.2 No Breach of Contract	The failure of a Party to fulfill any of its obligations under the contract shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event (a) has taken all reasonable precautions, due care and reasonable alternative measures in order to carry out the terms and conditions of this Contract, and (b) has informed the other Party as soon as possible about the occurrence of such an event.
2.7.3 Measures to be Taken	(a) A Party affected by an event of Force Majeure shall continue to perform its obligations under the Contract as far as is reasonably practical, and shall take all reasonable measures to minimize the consequences of any event of Force Majeure.
	(b) A Party affected by an event of Force Majeure shall notify the other Party of such event as soon as possible, and in any case not later than fourteen (14) days following the occurrence of such event, providing evidence of the nature and cause of such event, and shall similarly give written notice of the restoration of normal conditions as soon as possible.
	(c) Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.
	(d) During the period of their inability to perform the Services as a result of an event of Force Majeure, the Service Provider, upon instructions by the Purchaser, shall either:
	(i) demobilize,; or
	(ii) Continue with the Services to the extent possible, in which case the Service Provider shall continue to be paid proportionately and on pro-rata basis, under the terms of this Contract.
	(d) In the case of disagreement between the Parties as to the existence or extent of Force Majeure, the matter shall be settled according to Clause GC 8.
2.8 Suspension	The Purchaser may, by written notice of suspension to

the Service Provider, suspend all payments to the Service Provider hereunder if the Service Provider fails to perform any of its obligations under this Contract, including the carrying out of the Services, provided that such notice of suspension (i) shall specify the nature of the failure, and (ii) shall allow the Service Provider to remedy such failure, if capable of being remedied, within a period not exceeding thirty (30) days after receipt by the Service Provider of such notice of suspension.

#### 2.9 Termination

#### 2.9.1 By the Purchaser

The Purchaser may, without prejudice to any other remedy for breach of Contract, terminate this Contract in case of the occurrence of any of the events specified in paragraphs (a) through (k) of this Clause GC 2.9.1. In such an occurrence the Purchaser shall give a not less than thirty (30) days' written notice of termination to the Service Provider.

- (a) If the Service Provider does not remedy a failure in the performance of their obligations under the Contract, within thirty (30) days after being notified or within any further period as the Purchaser may have subsequently approved in writing.
- (b) If the Service Provider becomes (or, if the Service Provider consists of more than one entity, if any of its Members becomes and which has substantial bearing on providing Services under this contract) insolvent or go into liquidation or receivership whether compulsory or voluntary.
- (c) If the Service Provider, in the judgment of the Purchaser has engaged in corrupt or fraudulent practices in competing for or in executing the Contract.
- (d) If, as the result of Force Majeure, the Service Provider are unable to perform a material portion of the Services for a period of not less than sixty (60) days.
- (e) If the Service Provider submits to the Purchaser a false statement which has a material effect on the rights, obligations or interests of the Purchaser.
- (f) If the Service Provider places itself in position of conflict of interest or fails to disclose promptly any conflict of interest to the Purchaser.
- (g) If the Service Provider fails to provide the quality services as envisaged under this Contract. The Purchaser may make judgment regarding the poor quality of services, the reasons for which shall be

- recorded in writing. The UIDAI may decide to give one chance to the Service Provider to improve the quality of the services.
- (h) If the Service Provider has been blacklisted by the UIDAI or disqualified for any reason.
- (i) If the Service Provider fails to fulfill its obligations under Clause G.C 3.3 hereof.
- (j) If the Service Provider fails to comply with any final decision reached as a result of arbitration proceedings pursuant to Clause GC 8 hereof.
- (k) In the event of Service Provider found:
  - (i) Sub-contracting of work/services without the prior written approval of UIDAI.
  - (ii) Provided incorrect information to UIDAI.
  - (iii) Non co-operative during audits conducted by UIDAI/ UIDAI Regional Office or auditing agencies appointed for the purpose.
- l) If the Purchaser, in its sole discretion and for any reason whatsoever, decides to terminate this Contract.
- m) In the event the Purchaser terminates the Contract in whole or in part, pursuant to Clause GC Clause 2.9.1, the Purchaser may procure, upon such and such manner as it deems terms in appropriate, those similar services to not performed, and the Service undelivered or Provider shall be liable to the Purchaser for any additional costs for such similar services. Provider However, the Service shall continue performance of the Contract to the extent not terminated.

#### 2.9.2 By the Service Provider

The Service Providers may terminate this Contract, by not less than thirty (30) days' written notice to the Purchaser, such notice to be given after the occurrence of any of the events specified in paragraphs (a) through (d) of this Clause GC 2.9.2:

- (a) If the Purchaser fails to pay any money due to the Service Provider pursuant to this Contract and not subject to dispute pursuant to Clause GC 8 hereof within forty-five (45) days after receiving written notice from the Service Provider that such payment is overdue.
- (b) If, as the result of Force Majeure, the Service Provider is unable to perform a material portion of the Services for a period of not less than thirty (30)

days. (c) If the Purchaser fails to comply with any final decision reached as a result of arbitration pursuant to Clause GC 8 hereof. (d) If the Purchaser is in material breach of its obligations pursuant to this Contract and has not remedied the same within thirty (30) days such longer period as the Service Provider may have subsequently approved in writing) following the receipt by the Purchaser of the Service Provider's notice specifying such breach. Upon termination of this Contract pursuant to Clauses 2.9.3 Cessation GC 2.2 or GC 2.9 hereof, or upon expiration of this of Rights Contract pursuant to Clause GC 2.4 hereof, all rights and and obligations of the Parties hereunder shall cease, **Obligations** except: such rights and obligations as may have accrued (i) on the date of termination or expiration; the obligation of confidentiality set forth in Clause (ii) GC 3.3 hereof; (iii) the Service Provider's obligation to permit inspection, copying and auditing of their accounts and records set forth in Clause GC 3.6 hereof; and (iv) any right which a Party may have under the Law. 2.9.4 Cessation Upon termination of this Contract by notice of either Party to the other pursuant to Clauses GC 2.9.1 or GC of Services 2.9.2 hereof, the Service Provider shall, immediately upon dispatch or receipt of such notice, take all necessary steps to bring the Services to a close in a prompt and orderly manner and shall make every reasonable effort to keep expenditures for this purpose to a minimum. With respect to documents, data, and/or any other material prepared by the Service Provider and equipment and materials furnished by the Purchaser, Service Provider shall proceed as provided, the respectively, by Clauses GC 3.9 or GC 3.10 hereof. Upon termination of this Contract pursuant to Clauses 2.9.5 Payment GC 2.9.1 or GC 2.9.2, the Purchaser shall make the upon following payments to the Service Provider: Termination If the Contract is terminated pursuant to Clause (a) GC 2.9.1 (d), (g), (i), k(i) to K(iii) and 1 or 2.9.2, remuneration pursuant to Clause GC 6.3(c)(i) hereof for Services satisfactorily performed prior to

	the effective date of termination;
	(b) If the agreement is terminated pursuant of Clause GC 2.9.1 (a) to (c), (e), (f), (h), (j), the Service Provider shall not be entitled to receive any agreed payments upon termination of the contract. However, the Purchaser may consider making payment for the part satisfactorily performed on the basis of Quantum Merit as assessed by it, if such part is of economic utility to the Purchaser. Applicable under such circumstances, upon termination, the Purchaser may also impose liquidated damages as per the provisions of Clause GC 9 of this agreement. The Service Provider will be required to pay any such liquidated damages to Purchaser within 30 days of termination date.
2.9.6 Disputes about Events of Termination:	If either Party disputes whether an event specified in Clause GC 2.9.1 or in Clause GC 2.9.2 hereof has occurred, such Party may, within thirty (30) days after receipt of notice of termination from the other Party, refer the matter to Clause GC 8 hereof, and this Contract shall not be terminated on account of such event except in accordance with the terms of any resulting arbitral award.
2.10 Extension of Contract	The contract may be extended for a period as required by the Purchaser based on mutual agreement.

#### 3. OBLIGATIONS OF THE SERVICE PROVIDER

3.1 General	
3.1.1 Standard of Performance	The Service Provider shall perform the Services and carry out their obligations hereunder with all due diligence, efficiency, in accordance with generally accepted professional standards and practices, and shall observe sound management practices, and employ appropriate technology and safe and effective equipment, machinery, materials and methods. The Service Provider shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the Purchaser, and shall at all times support and safeguard the Purchaser's legitimate interests in any dealings with third Parties.
3.2 Service Providers Not to Benefit from Commissions, Discounts, etc.	a) The payment of the Service Provider pursuant to Clause GC 6 shall constitute the Service Provider's only payment in connection with this Contract or the Services, and the Service Provider shall not accept for their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Service Provider shall use their best efforts to ensure that the Personnel and agents or either of them similarly shall not receive any such additional payment.
3.3 Prohibition of Conflicting Activities	The Service Provider shall not engage, and shall cause their Personnel as well as and their Personnel not to engage, either directly or indirectly, in any business or professional activities which would conflict with the activities assigned to them under this Contract.
	a) The Service Provider shall keep safe, secure and confidential and protect from unauthorized access, loss or damage all demographic information, and all documents, data and information of any nature provided to the Service Provider for the discharge of services.
	b) The Service Provider shall not store, copy, publish, print, interfere, tamper with or manipulate the information/data received from UIDAI, other than required for discharge of services.
	c) The Service Provider shall not give access to the information or data collected and received from UIDAI in the course of discharge of

	services, to any person who is not authorized to handle the information or data. Information should only be given to authorised personnel and only used in the manner prescribed by the UIDAI.
3.4 General Confi- dentiality	Except with the prior written consent of the Purchaser, the Service Provider and the Personnel shall not at any time communicate to any person or entity any confidential information acquired, stored and received from UIDAI in the course of the Services, nor shall the Service Provider and the Personnel make public the recommendations formulated in the course of, or as a result of, the Services.
3.5 Insurance to be Taken Out by the Service Provider	The Service Provider (a) shall take out and maintain, at their own cost but on terms and conditions approved by the Purchaser, insurance against the risks, and for the coverage, as shall be specified in the SC; and (b) at the Purchaser's request, shall provide evidence to the Purchaser showing that such insurance has been taken out and maintained and that the current premiums have been paid.
3.6 Accounting, Inspection and Auditing	(a) The Service Provider (i) shall keep accurate and systematic accounts and records in respect of the Services hereunder, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time changes and costs, and the bases thereof, and (ii) shall periodically permit the Purchaser or its designated representative and/or the Purchaser, and up to five years from expiration or termination of this Contract, to inspect the same and make copies thereof as well as to have them audited by auditors appointed by the Purchaser or the Purchaser, if so required by the Purchaser or the Purchaser as the case may be.  (b) The Purchaser shall have the right to carry out inspection checks, audits of the Service Provider's premises and/ or locations, facilities, or point of delivery of services performed under this contract.  (c) The Purchaser shall have the right to carry out scheduled/ un- scheduled visits to any of the locations, premises & facilities and oversee the processes and operations of the Service Provider.
3.7 Sub- contracting	The Service Provider shall not be permitted to sub- contract any part of its obligations, duties, or responsibilities under this contract without the prior written approval.

#### The Service Provider shall submit to the Purchaser 3.8 Reporting the reports and documents specified in RFP, in the **Obligations** form, in the numbers and within the time periods set forth in the said Appendix. All rights of use of any process, product, service, or data developed, generated, or collected, received from 3.9 Rights of Use UIDAI or any other task performed by the Provider under the execution of the contract, would lie exclusively with the Purchaser or its nominated perpetuity free from agencies in all encumbrances, and other third party rights and the Service Provider shall, wherever required, take all steps that may be necessary to ensure the transfer of such rights in favour of the Purchaser or its nominated agencies. (a) The Data, information, documents provided by the 3.10 Safety & Security of Purchaser to the Service Provider is the property of the Purchaser. The Service Provider shall display due Data. diligence in the handling of the said data and be Premises. responsible for the Data, thus provided. Location/ site (b) The Service Provider shall not use the information, the name or the logo of the Purchaser and or Government of India except for the purposes of providing the services as specified under this contract. (c) The Service Provider shall not use and/or transmit any information, data, layouts, designs, diagrams, storage media (hard disk/tapes) or any other goods/material in physical or electronic form, which are proprietary to or owned by the Purchaser, without prior written permission from the Purchaser. (d) The Service Provider shall follow the Security Guidelines issued by UIDAI. (e) The Service Provider would be governed by the provisions of the Law of the Land, including but not limited to the IT Act, the UIDAI Bill and other relevant Acts. (f) The Purchaser reserves the right to carry out third party Audits of the Service Provider to ensure compliance of stated and implicit requirements. (i) The rogue behavior of the employees of Service Provider shall fall under the 'Unlimited liability' to the Service Provider.

3.11 Equipment & Materials Provided by the Service Providers	Equipments or materials brought into India by the Service Provider and the Personnel and used either for the Project or personal use shall remain the property of the Service Provider or the Personnel concerned, as applicable. However, Equipments or materials bought/provided by the Purchaser for the use of Service Provider shall remain the property of Purchaser.
3.12 Intellectual Property Rights (IPR)	The intellectual property rights to all the outputs, deliverables, data, and reports developed during the execution of this Contract shall remain sole property of the Purchaser.
3.13 Assignment	The Service Provider shall not assign, in whole or in part, any of their obligations under this Contract.

#### 4. SERVICE PROVIDER'S PERSONNEL

4.1 General	The Service Provider shall employ and provide such qualified and experienced Personnel as are required to carry out the Services.
4.2 Project Manager	If required by the Purchaser, the Service Provider shall ensure that at all times during the Service Provider's performance of the Services, a 'Project Manager', acceptable to the Purchaser, shall take charge of the performance of such Services. The Project Manager shall act as a single point of Contact.

#### 5. OBLIGATIONS OF THE PURCHASER

5.1 Assistance and exemptions		Unless otherwise specified in the SC, the Purchaser shall use its best efforts to ensure that the Government shall:		
caemptions	(a)	Issue to officials, agents and representatives of the Government all such instructions as may be necessary or appropriate for the prompt and effective implementation of the Services.		
	(b)	Provide to the Service Provider and Personnel any such other assistance as may be specified in the SC.		
	(c)	The Purchaser may exempt the penalties, which are applicable on the basis of SLAs and levied on the monthly bills, on the written justifications provided by the service provider.		

#### If, after the date of this Contract, there is any change 5.2 Change in the in the Applicable Laws of India with respect to taxes applicable and duties, which are directly payable by the Service Law Related Provider for providing the services i.e. service to Taxes or any such applicable tax from time to time, which and Duties increases or decreases the cost incurred by the Service Provider in performing the Services, Purchaser reserves the right to negotiate with the Service Provider. The Purchaser shall make available to the Service 5.3 Services. (a) Provider and its Personnel, the services, facilities Facilities and and property, as mutually agreed, at the times and **Property of** in the manner required by the Service Provider for the Purchaser efficient discharge of Services. In case that such services, facilities and property shall not be made available to the Service Provider as and when required, the Parties shall agree on any time extension that may be appropriate to grant to the Service Provider for the performance of the Services. In consideration of the Services performed by Service 5.4 Payment Provider under this Contract, the Purchaser shall make to the Service Provider such payments and in such manner as is provided by Clause GC 6 of this Contract. If required, the Purchaser shall make available to 5.5 Counterpart (a) Service Provider, free of charge, **Personnel** professional and support counterpart personnel, to be nominated by the Purchaser with the Service Provider's advice. Professional and support counterpart personnel, excluding Purchaser's liaison personnel, shall normally work under the direction of the Service Provider. If any member of the counterpart personnel fails to perform adequately any work assigned to such member by the Service Provider that is in-consistent with the position occupied by such member, the Service Provider may request the replacement of such member, and the Purchaser shall not unreasonably refuse to act upon such request.

#### 6. PAYMENTS TO THE SERVICE PROVIDER

6.1 Payment for Services	(a) The purchaser shall bear the telecom costs toward Toll Free Numbers owned by it.
	(b) The Service Provider shall be paid Rs.1.65 per connect minute for carrying out/delivery of services as enumerated in Section-III.
	(c) The amount payable shall be finalised after taking into account the Penalties and Exemptions, if any applicable.
	(d) The Purchaser shall make the payment within 45 days of receiving the invoice from the Service Provider.
6.2 Currency of Payment	All payments shall be made in Indian Rupees
6.3 Terms of Payment	The payments in respect of the Services shall be made as follows:
	(a) The Service Provider shall submit the invoice for payment when the payment is due as per the agreed terms on 'Calender month' basis".
	(b) The Service Provider shall provide a billing system that can compute price and penalties in real-time, accessible to UIDAI.
	(c) In the event of any wrong payment to Service Provider, the difference shall be adjusted in the subsequent payments.
	(d) All payments under this Contract shall be made to the accounts of the Service Provider specified in the SC.
	(e) In case of early termination of the contract, the payment shall be made to the Service Provider as mentioned here with:
	(f) Assessment should be made about work done from the previous payment period, for which the payment is made or to be made till the date of the termination. The Service Provider shall provide the details of the output/services performed during this period with supporting documents. Based on such details, the payment shall be calculated based on the specified rate/s.

#### 7. GOOD FAITH

7.1 Good Faith	The Parties undertake to act in good faith with respect to each other's rights under this Contract and to adopt all reasonable measures to ensure the realization of the objectives of this Contract.
7.2 Operation of the Contract	The Parties recognize that it is impractical in this Contract to provide for every contingency which may arise during the life of the Contract, and the Parties hereby agree that it is their intention that this Contract shall operate fairly as between them, and without detriment to the interest of either of them, and that, if during the term of this Contract either Party believes that this Contract is operating unfairly, the Parties will use their best efforts to agree on such action as may be necessary to remove the cause or causes of such unfairness, but failure to agree on any action pursuant to this Clause shall not give rise to a dispute, subject to arbitration in accordance with Clause GC 8 hereof.

#### 8. SETTLEMENT OF DISPUTES

8.1 Amicable Settlement	Performance of the contract is governed by the terms & conditions of the contract, in case of dispute arises between the parties regarding any matter under the contract, either Party of the contract may send a written Notice of Dispute to the other party. The Party receiving the Notice of Dispute will consider the Notice and respond to it in writing within 30 days after receipt. If that party fails to respond within 30 days, or the dispute cannot be amicably settled within 60 days following the response of that party, clause GC 8.2 shall become applicable.
8.2 Arbitration	(a) In the case of dispute arising upon or in relation to or in connection with the contract between the Purchaser and the Service Provider, which has not been settled amicably, any party can refer the dispute for Arbitration under (Indian) Arbitration and Conciliation Act, 1996. Such disputes shall be referred to an Arbitral Tribunal consisting of 3 (three) arbitrators, one each to be appointed by the Purchaser and the Service Provider, the third arbitrator shall be chosen by the two arbitrators so appointed by the parties and shall act as Presiding Arbitrator. In case of failure of the two arbitrators, appointed by the parties to reach a consensus regarding the appointment

of the third arbitrator within a period of 30 days from the date of appointment of the two arbitrators, the Presiding arbitrator shall be appointed by the authority specified in SC 8.2 (a). The Arbitration and Conciliation Act, 1996 and any statutory modification or re-enactment thereof, shall apply to these arbitration proceedings.

Arbitration proceedings shall be held in India at the place indicated in SC 8.2 (b) and the

- (b) Arbitration proceedings shall be held in India at the place indicated in SC 8.2 (b) and the language of the arbitration proceedings and that of all documents and communications between the parties shall be English.
- (c) The decision of the majority of arbitrators shall be final and binding upon both parties. The expenses of the arbitrators as determined by the arbitrators shall be shared equally by the Purchaser and the Service Provider. However, the expenses incurred by each party in connection with the preparation, presentation shall be borne by the party itself. All arbitration awards shall be in writing and shall state the reasons for the award.

#### 9. LIQUIDATED DAMAGES

9.1	If the services supplied do not meet the minimum specifications and standards as per the Contract, and the same is not modified to meet the requirements within 14 days of being informed by the Purchaser, the Purchaser shall be free to impose any penalty as deemed fit. In addition, the Purchaser shall reserve the right to terminate the contract and recover the liquidated damages by forfeiting the performance guarantee submitted by the Service Provider.	
9.2	The amount of liquidated damages for services under this Contract shall not exceed the Contract Price.	
9.3	The Service Provider is liable to the Purchaser for payment of penalty as specified in the SLA	

#### 10. ADHERENCE TO RULES & REGULATIONS

# 10.1 Adherence to Safety Procedures, Rules, Regulations, & Restrictions

- (a) The Service Provider shall comply with the provisions of all laws including labour laws, rules, regulations and notifications issued there under from time to time. All safety and labour laws enforced by statutory agencies and by Purchaser shall be applicable in the performance of this Contract and the Service Provider shall another by these laws.
- (b) Access to the 'sites' and Purchaser's other related locations shall be restricted to only essential personnel belonging to the Service Provider who are genuinely required for execution of work or for carrying out management/ maintenance who have been explicitly authorized by the Purchaser. The Service Provider shall maintain a log of all activities carried out by each of its personnel.
- (c) The Service Provider shall take all measures necessary or proper to protect the personnel and facilities and shall observe all reasonable safety rules and instructions. The Service Provider shall adhere to all security requirement/regulations of the Purchaser during the execution of the work.
- (d) The Service Provider shall take all measures to ensure compliance with all applicable laws and shall ensure that the Personnel are aware of consequences of non compliance or violation of laws including Information Technology Act, 2000 (and amendments thereof) and the law providing the UIDAI statutory authority (when passed by parliament and brought into force).
- (e) The Service Provider shall report as soon as possible any evidence, which may indicate or is likely to lead to an abnormal or dangerous situation and shall take all necessary emergency control steps to avoid such abnormal situations.
- (f) The Service Provider shall at all times indemnify and keep indemnified the Purchaser for any situation arising out of this clause while providing its services under the Project.

#### 11. LIMITATION OF LIABILITY

#### 11.1 Limitation of Liability

Except in case of gross negligence or willful misconduct:

- (a) Neither party shall be liable to the other party for any indirect or consequential loss or damage, loss of use, or loss of profits or interest costs, provided that this exclusion shall not apply to any obligation of the Service Provider to pay liquidated damages to the Purchaser; and
- (b) The aggregate liability of the Service Provider to the Purchaser whether under the Contract, in tort, or otherwise, shall not exceed the amount specified in the Contract Price provided that this limitation shall not apply to the cost of repairing or replacing defective equipment, or to any obligation of the Service Provider to indemnify the Purchaser with respect to patent infringement.
- (c) The Purchaser shall not be liable to the Service Provider in case of any loss or profits or additional costs incurred etc. subsequent to termination of contract as per section 2.2 b of GC of this contract.

#### 12. MISCELLANEOUS PROVISIONS

#### 12.1 Miscellaneous Provisions

- (i) Any failure or delay on part of any Party to exercise right or power under this Contract shall not operate as waiver thereof.
- (ii) The Service Provider shall notify the Purchaser of any material change in their status, in particular, where such change would impact on performance of obligations under this Contract.
- (iii) The Service Provider shall at all times indemnify and keep indemnified the Purchaser against all claims/damages etc. for any infringement of any Intellectual Property Rights (IPR) while providing its services under the Project.
- (iv) The Service Provider shall at all times indemnify and keep indemnified the Purchaser against any claims in respect of any damages or compensation payable in consequences of any accident or injury

- sustained or suffered by its employees or agents or by any other third Party resulting from or by any action, omission or operation conducted by or on behalf of the Service Provider
- (v) The Service Provider shall at all times indemnify and keep indemnified the Purchaser against any and all claims by Employees, agent(s), employed engaged or otherwise working for the Service Provider, in respect of wages, salaries, remuneration, compensation or the like.
- (vi) All claims regarding indemnity shall survive the termination or expiry of the Contract.
- (vii) All materials provided to the Purchaser by Service Provider are subject to Country and <STATE> public disclosure laws such as RTI etc.
- (viii) The Service Provider shall not make or permit to be made a public announcement or media release about any aspect of the Contract without a written consent from the Purchaser.

#### **PART-II**

#### SPECIAL CONDITIONS OF CONTRACT

The following Special Conditions of Contract (SC) shall supplement the General Conditions of Contract (GC). Whenever there is a conflict, the provisions herein shall prevail over those in the GC.

(Clauses in brackets { } are optional; all notes should be Deleted in final text)

Number of GC Clause	Amendments of, and Supplements to, Clauses in the General Conditions of Contract		
1.5	The addresses are:		
	Purchaser: <designation></designation>		
	Attention: <address></address>		
	Facsimile:		
	E-mail:		
	Service Provider:		
	Attention:Facsimile:E-mail:		
1.6	The Services shall be carried out at the site/s as agreed to by the Purchaser.		
1.7	The Authorized Representatives are:		
	For the Purchaser:		
	For the Service Provider:		
2.1	The effective date of the Contract:		
2.3	The date for the commencement of Services: Within 28 days of signing the contract between the Purchaser and the Service Provider.		

2.4	The time period shall be: 3 years (36 months).
3.5	The risks and the coverage shall be as follows:
	(a) Third Party liability insurance, with a minimum coverage of the value of the contract
	(b) Professional liability insurance, with a minimum coverage of the value of the contract
	(c) Purchaser's liability and workers' compensation insurance in respect of the Personnel of the Service Provider and in accordance with the relevant provisions of the Applicable Law, as well as, with respect to such Personnel, any such life, health, accident, travel or other insurance as may be appropriate; and
	(d) Insurance against loss of or damage to (i) equipment purchased in whole or in part with funds provided under this Contract, (ii) the Service Provider's property used in the performance of the Services, and (iii) any outputs prepared by the Service Provider in the performance of the Services.
6.2	The amount is in Indian Rupees (INR)
6.3	General terms and conditions of Payment Schedule
	1) All eligible payments shall be made by the Purchaser in favour of the Service Provider
	2) The release of payments will be Performance (output) based, where the payments are made for measured deliverables and outputs.
	3) Service Provider shall obtain sign-off for each milestone completed from the Purchaser and raise invoice against the same.
	4) Eligible Payments against invoice submitted (accompanied with all requisite documents) shall be released within 45 days of submission of invoice.
	5) Power to withhold: Notwithstanding anything contained in the payment schedule, if in the opinion of the Purchaser, any work done or supply made or service rendered by Service Provider is deficient in any manner in comparison to the prescribed standards, Purchaser shall be at liberty to withhold a reasonable portion of the payments due to the Service Provider, till such work/ supply/ service is made conforming to the prescribed standards. These powers to withhold payments

	shall be without prejudice to any other power/ right of the purchaser under this contract.  6) All payments under this Contract shall be made to the account of the Service Provider with (Bank & A/c No.):
8.2 (a)	The Purchaser and/or any Department of Govt. of India.
8.2 (b)	The Arbitration proceedings shall take place in Delhi in India.

#### **SECTION-V**

#### **ANNEXURES AND APPENDICES**

#### **ANNEXURES:**

- I. Offer Covering Letter
- II. Standard Contract Form
- III. Form of Bank Guarantee Bond
- IV. Proforma for submitting written queries

#### ANNEXURE I

#### OFFER COVERING LETTER

(To be submitted on the Letter head of the Service Provider)

То,	
(Address)	
Ref: Request	t for Proposal (RFP) Notification Nodated
Dear Sir,	
herewith	examined the RFP document, we, the undersigned, submit our response to your RFP Notified vide dated for UIDAI Project, in full ity with the said RFP document.
operatii	undersigned, offer to provide all the services to UIDAI for ng Contact Center at a rate of Rs.1.65 per connect in accordance with your RFP.
	e read the provisions of the RFP document and confirm ese are acceptable to us. Hence, we are hereby submitting our
supporti	e to abide by this RFP, consisting of this letter and all requisite ng documents, for a period of 90 days from the closing ed for submission of offer as stipulated in the RFP document.
litigation	Id like to declare that we are not involved in any with any Government in India and we are not under a con of ineligibility for corrupt or fraudulent practices.
	eby declare that we have not been blacklisted by any State/ UT Government.
	by declare that we have not been charged with any fraudulent by any Central/ State/ UT Government.
9. We here	by certify that we have taken steps to ensure that no person

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acting for us or on our behalf will engage in bribery.

- 10. We undertake that, in competing for (and, if the award is made to us, in executing) the above contract, we will strictly observe the laws against fraud and corruption in force in India namely "Prevention of Corruption Act, 1988".
- 11. We understand that the UIDAI is not bound to accept any offer received in response to this RFP.
- 12. In case we are engaged by the UIDAI for executing the services, we shall provide any assistance/cooperation required by UIDAI/ auditing agencies appointed by it/ UIDAI officials for performing their auditing and inspection functions. We understand that our non-cooperation for the same shall be grounds for termination of service.
- 13. In case we are engaged as a Service Provider, we agree to abide by all the terms & conditions of the Contract that will be issued by UIDAI.
- 14. The offer includes the cost of setting up and operating the services, cost of providing additional services and performing all functions as per the 'scope of work, deliverables and SLAs' defined in section III of the RFP.
- 15. We already have the technical and financial capability in India for carrying out the services as detailed in the 'scope of work, deliverables and SLAs'.
- 16. Our correspondence details with regard to this RFP are:

No.	Information	Details
1.	Name of the Contact Person	
2.	Address of the Contact Person	
3.	Name, designation and contact address of the person to whom all references shall be made regarding this RFP	
4.	Telephone number of the Contact Person	
5.	Mobile number of the Contact Person	
6.	Fax number of the Contact Person	
7.	Email ID of the Contact Person	
8.	Corporate website URL	

We remain

17. We also understand that in case of deficiencies in our services as per the requirement of the RFP, UIDAI reserves the right to allocate our volume of work, in full or in part, to other Service Provider or to Reserve Service Provider, for a limited period or on permanent basis.

We Tollian,
Yours sincerely,
Authorized Signature [In full as well as initials]:
Name and Title of Signatory:
Name of Firm:
Address:

<sup>\*</sup>Connect minute comprises of Talk, Hold and Wrap Time only, after satisfying conditions mentioned in Section III of the RFP.

#### **ANNEXURE -II**

#### STANDARD CONTRACT FORM

THIS AGREEMENT is made on thisday of, 2013 between
Assistant Director General
of Unique Identification Authority of India (UIDAI)
(hereinafter called the "Purchaser") which expression shall unless
repugnant to the context thereof include his successors, heirs, assigns, of
the one part,
and
(name of authorized signatory)
of(name of the firm/company)
(hereinafter called the "Service Provider") which expression shall unless
repugnant to the context thereof include his successors, heirs, assigns, of
the other part.
WHEREAS the Purchaser had invited offers for certain Services, viz., "RFP for
Operating Contact Center" vide their offer document number
F.No.14014/21/2013-Logistics dated
AND WHEREAS various applications were received pursuant to the said offer.
AND WHEREAS the Purchaser has accepted a Offer by the Service Provider
for the supply of those Services in the sum of Rs.1.65 per Connect Minute*
inclusive of all statutory taxes (hereinafter "the Contract Price").
*Connect minute comprises of Talk, Hold and Wrap Time only, after satisfying conditions mentioned in Section III of the RFP.

And in pursuance of having accepted the said offer the parties have agreed to enter into this agreement. We understand that all the conditions of the RFP, including those on allocation and re-allocation of volume of work, will be binding on us.

#### NOW THIS AGREEMENT WITNESSETH AS FOLLOWS:

- 1. In this Agreement words and expressions shall have the same meanings as are respectively assigned to them in the Contract referred to.
- 2. The following documents (collectively referred to as "Contract Documents") shall be deemed to form and be read and construed as part of this Agreement, viz.:
  - a) Section-III Scope of Work, Deliverables and SLAs
  - b) Section –IV Conditions of Contract;
  - c) Performance Bank Guarantee Bond
  - d) Letter of Intent
  - e) Clarifications issued on the RFP
- 3. The mutual rights and obligations of the Purchaser and the Service Provider shall be as set forth in the Contract, in particular:
  - a) the Service Provider shall carry out the Services in accordance with the provisions of the Contract; and
  - b) the Purchaser shall make payments to the Service Provider in accordance with the provisions of the Contract.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names as of the day and year first above written.

For and on behalf of [name of Purchaser]

[Authorized Representative]

For and on behalf of [name of Service Provider]

[Authorized Representative]

1.

#### **ANNEXURE-III**

#### FORM OF BANK GUARANTEE BOND

In consideration of the President of India (hereinafter called 'the

Government') having agreed to exempt	(hereinafter called
	the demand, under the terms and
between	
and	
	(hereinafter called 'the said Agreement')
	nent by the said Service Provider(s) of
the terms and conditions contained in	the said Agreement, on production of a
Bank Guarantee for Rs (F	Rupees
Only) We,	(hereinafter referred (indicate the
	the request of[Service
	pay to the Government an amount not
	against any loss or damage caused to
	suffered by the Government by reason
	ider(s) of any of the terms or conditions
contained in the said Agreement.	
hereby undertake to pay the amoguarantee without any demur, merely stating that the amount claimed is due or would be caused to or suffered by by the said Service Provider(s) of any in the said Agreement or by reason perform the said Agreement. Any such conclusive as regards the amount due	ndicate the name of the bank) do bunts due and payable under this y on a demand from the Government he by way of loss or damage caused to the Government by reason of breach of the terms or conditions contained of the Service Provider (s)' failure to he demand made on the bank shall be and payable by the Bank under this er this guarantee shall be restricted to
notwithstanding any dispute or disput	Sovernment any money so demanded tes raised by the Service Provider(s) in re any Court or Tribunal relating is present being absolute and

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The payment so made by us under this bond shall be a valid discharge of our liability for payment thereunder and the Service Provider(s) shall have

no claim against us for making such payment.

4. We,	(indicate the name of bank) further agree that
the guarantee herein con	tained shall remain in full force and effect during
=	e taken for the performance of the said Agreement
and that it shall continue	to be enforceable till all the dues of the Government
under or by virtue of t	he said Agreement have been fully paid and its
claims satisfied or dischar	ged or till Office/Department/Ministry
	s that the terms and conditions of the said
Agreement have been fu	ally and properly carried out by the said Service
Provider (s) and accordin	gly discharges this guarantee. Unless a demand or
claim under this guaran	ntee is made on us in writing on or before the
9	discharged from all liability under this guarantee
thereafter.	·
5. We,	(indicate the name of bank) further agree with
the Government that the	Government shall have the fullest liberty without
our consent and without	affecting in any manner our obligations hereunder
to vary any of the terms	and conditions of the said Agreement or to extend
time of performance by t	he said Service Provider (s) from time to time or to
postpone for any time or	from time to time any of the powers exercisable by
	the said Service Provider (s) and to forbear or
	and conditions relating to the said agreement and
•	rom our liability by reason of any such variation, or
	d to the said Service Provider (s) or for any
	ission on the part of the Government or any
	rnment to the said Service Provider (s) or by any
•	•
_	hatsoever which under the law relating to sureties
would, but for this provis	ion, have effect of so relieving us.
6. This guarantee wi	ll not be discharged due to the change in the
<u> </u>	or the Service Provider(s).
conscious and are Banni	of the between floward (s).
7. We,	(indicate the name of bank) lastly
undertake not to revoke	this guarantee during its currency except with the
previous consent of the G	overnment in writing.
8 Dated the	day of for (indicate the
name of the Bank).	day of for (mateute the
	day of for (indicate the

#### ANNEXURE-IV

### PROFORMA FOR SUBMITTING WRITTEN QUERIES

(To be sent in doc/editable format only at the given e-mail address)

## RFP for 'Operating Contact Center'

Ref. No. 14014/21/2013-Logistics	dated <sub>.</sub>	
Name of Firm:		

S.No.	Page No. of RFP	Section	Clause	RFP Statement	Query	Response/ Clarification